

Numericable Group

Q2 2014 Results Presentation

5 August 2014 Paris





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## Q2 2014 Highlights

**Operational Performance** 

Financial Performance





### **Robust Operating Results**

Growing
Numericable
Customer Base

- Gross Adds up 16% in Q2 YoY
- Numericable brand Multiple-Play Customer Base up 6% YoY
- White Label Customer Base up 14% YoY but declines sequentially for the first time
- Stable churn with continued decline in Triple-Play churn at 14.5% (vs 15.5% in Q2 2013)
- 413k additional Fibre Plugs installed in H1 2014 in line with 700-800k target for 2014

Improved
Customer Mix
and
Monetization

- Gross Adds ARPU up 3.3% year-on-year to €43.6 at a record level
- Steady growth in RGUs at 2.59 up from 2.45 year-on-year
- Over 220k active SIM Cards



### **Solid Financial Results**

Revenue Growth and Profitability Enhancement

- Revenues of €336m in Q2, up 3.2% YoY driven by Digital (Numericable brand) B2C revenues and B2B operations
- Revenues of €664m in H1 up 2.1% YoY
- Strong momentum versus past quarters (+0.6% in Q4 2013 and +1.0% in Q1 2014)
- Adjusted EBITDA of €157m, up 1.8% YoY, yielding a margin of 46.6% impacted by increase in SACs
- Operating free cash flow (Adjusted EBITDA Capex) of €69m, reflecting higher capex in line with guidance

Successful Refinancing

- Full refinancing of senior credit facilities and Senior Secured Notes
- Lower cost of financing, covenant lite package and 2020 bullet maturity
- New Revolving Credit Facility of €750m at closing of SFR transaction (of which €300m is available immediately)





## **Important Milestones for Numericable Group**

**Update on SFR** 

- Signing of definitive agreement for the combination of SFR and Numericable on June 23rd
- Ongoing review by the relevant administrative authorities including the French Antitrust Authorities
- Positive vote by the EGM on May 20th and full delegation to the Board of Directors to launch the €4.7 Bn rights issue post administrative authorizations
- Confirmation of the timetable announced by Numericable Group with closing currently expected before year end 2014

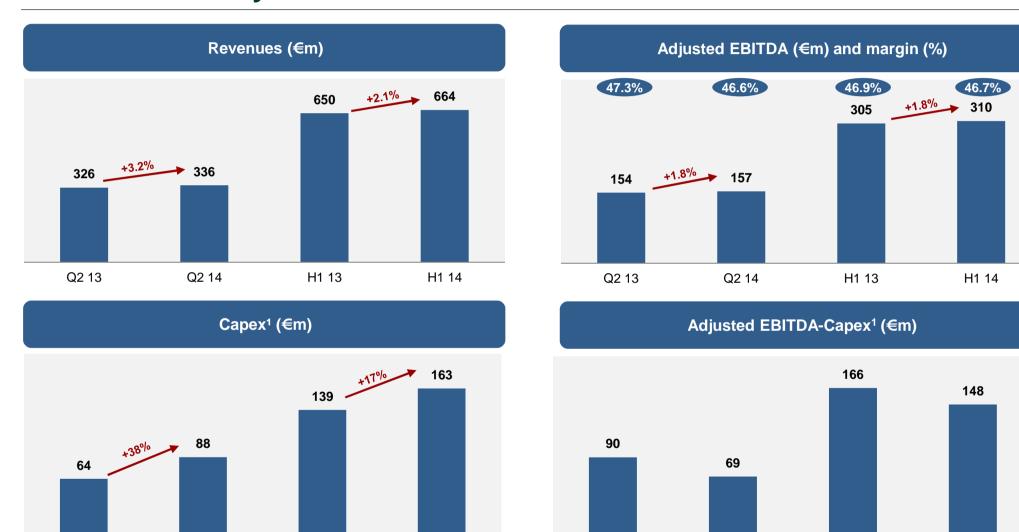
Acquisition of Virgin Mobile

- Signing of definitive agreement for the acquisition of Virgin Mobile on June 30th
- Total enterprise value of €325 m with a €200 m contribution from Vivendi
- Closing subject to the approval from the relevant administrative authorities, including the French Antitrust Authorities, currently expected before year end 2014



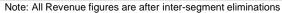


## Q2 & H1 2014 Key Financials



Q2 13

Q2 14



Q2 14

H1 13

H1 14

Q2 13



H1 14

H1 13

<sup>1.</sup> Capital expenditures net of subsidies received

Q2 2014 Highlights

**Operational Performance** 

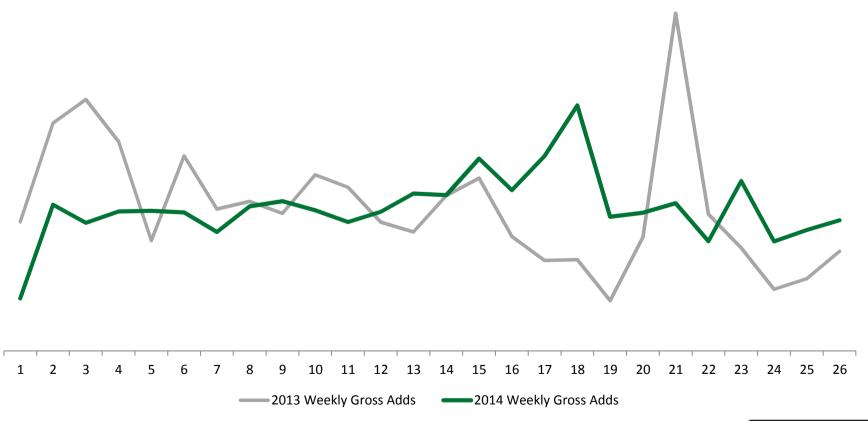
Financial Performance





### 16% Growth in Gross Adds in Q2 2014 vs Q2 2013

#### Strong Growth Momentum in Gross Adds Weekly Client Gross Adds ('000)





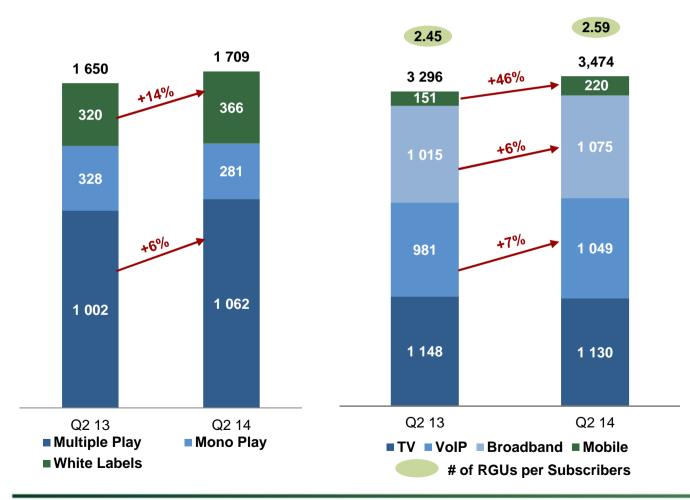


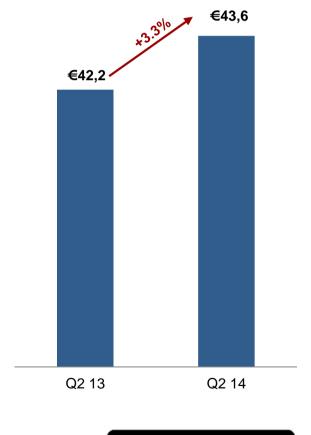
## **Growth in the Multiple-Play Customer Base Generates Value**

### **Strong Growth Momentum in B2C**

Total Individual Customers ('000) and RGUs ('000) and RGUs/subscriber (Excluding White Label)

Increasing Subscriber Monetization
Gross Adds Digital ARPU (€)





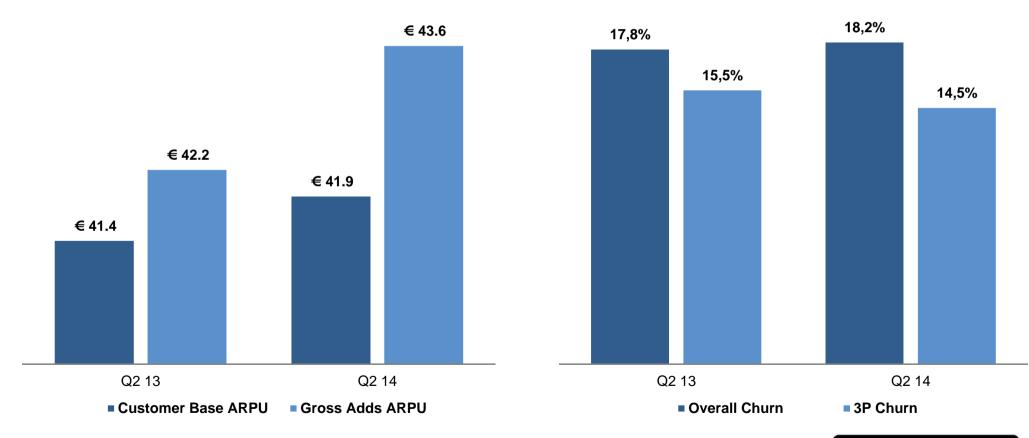




# **Growing ARPU and Stabilized Churn**

Gross Adds ARPU at record level (€)

**Declining 3P Churn (%)** 







# Good momentum in B2B bookings in Q2

**B2B Bookings**Monthly bookings (€ '000 / month)





Q2 2014 Highlights

**Operational Performance** 

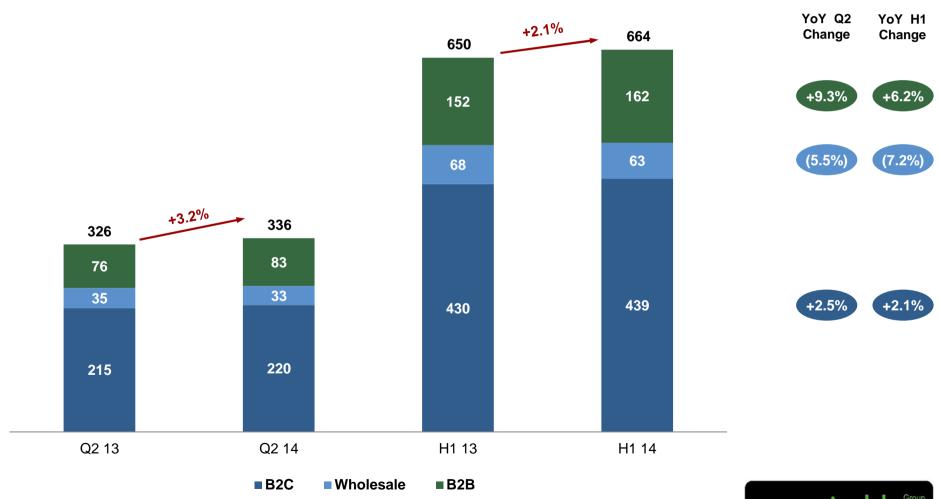
**Financial Performance** 





## **Positive Group Revenue Development**

### Consolidated Revenues by Segment (€m)

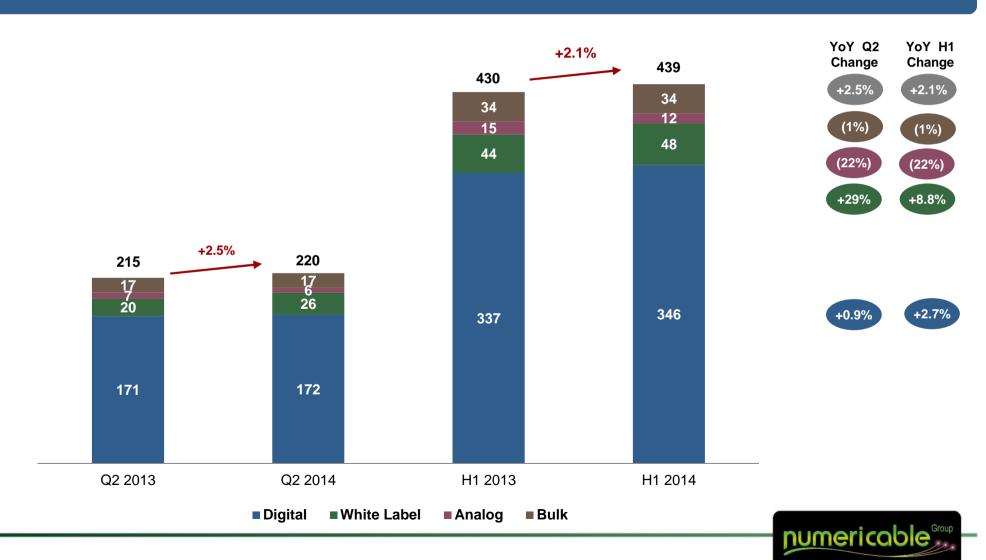


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## **B2C Revenues : Solid Growth in Digital**

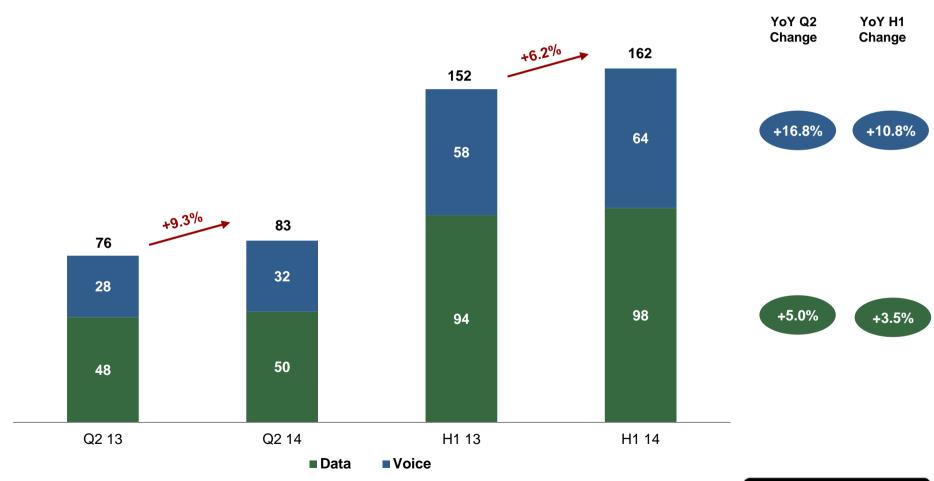
### B2C Revenues and Breakdown by Category (€m)





## **B2B** Revenues: Growth in Data, Stable in Voice

### Revenues (€m)

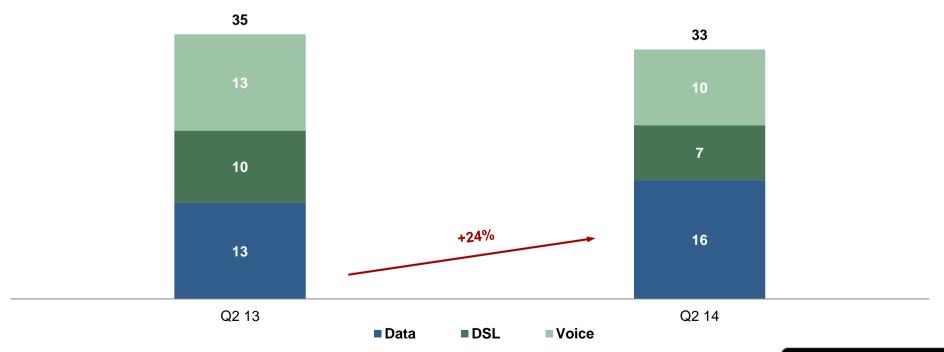




# Wholesale: Declining revenues, but strong momentum in higher margin Data business



Wholesale business split (€m)

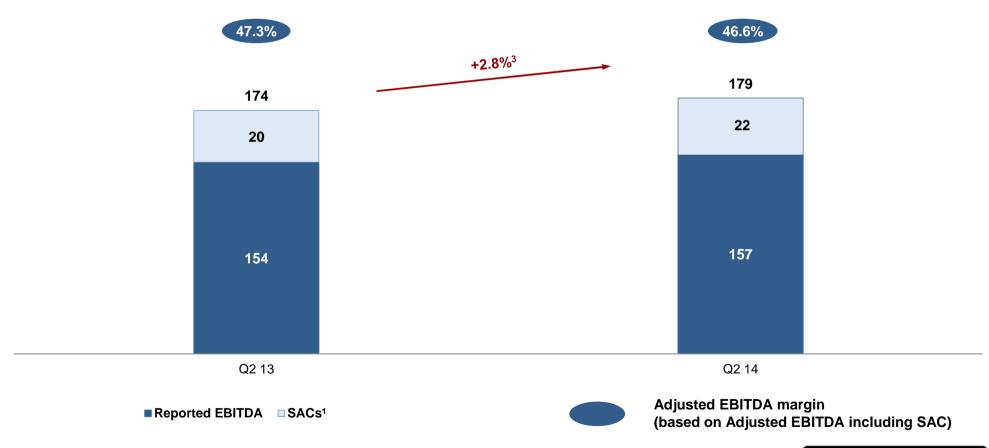






## **Adjusted EBITDA Development**

Adjusted EBITDA (reported and excl. SACs¹), EBITDA margin² / Adjusted EBITDA and SACs¹ (€m)

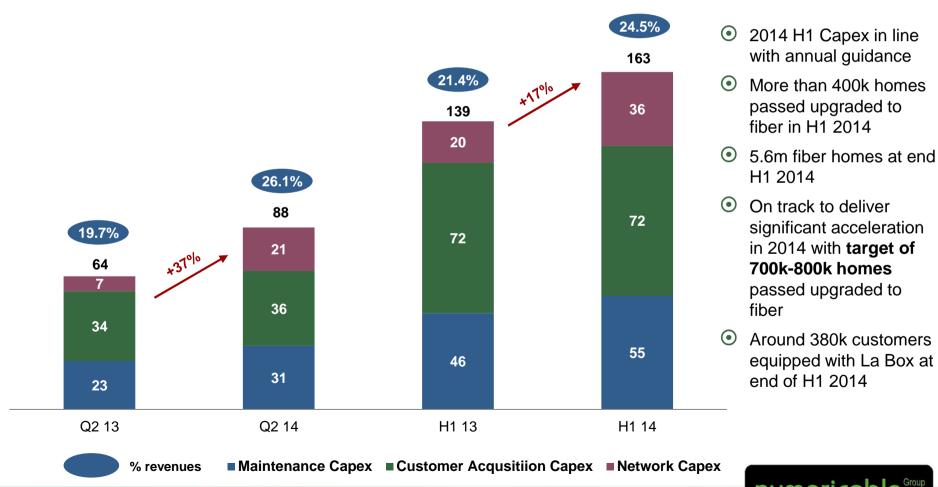






### **Investment in Network and Customers as Main Capex Drivers**

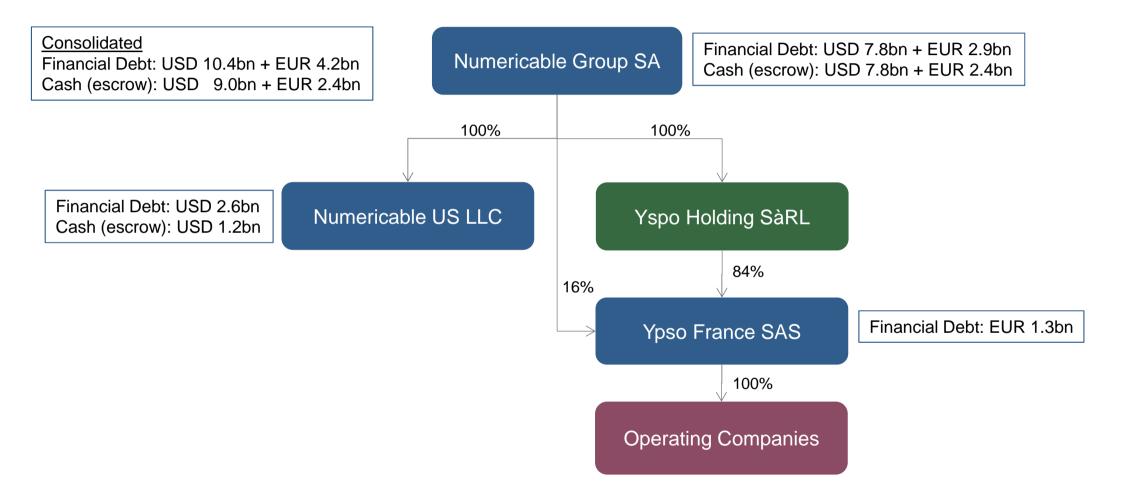
### Capital Expenditures (Capex¹ €m)



<sup>&</sup>lt;u>numericable</u> Group



### **Corporate and Debt Structure**







## **May 2014 Financing**

Sources	Instrument	Euros
	Ссу	
USD Notes (2019, 2022, 2024)	USD 7.78bn	EUR 5.62bn
EUR Notes (2022, 2024)	EUR 2.25bn	EUR 2.25bn
USD Loan B1	USD 1.20bn	EUR 0.87bn
EUR Loan B2	EUR 0.16bn	EUR 0.16bn
USD Loan B2	USD 1.40bn	EUR 1.01bn
EUR Loan B1 and B4	EUR 1.74bn	EUR 1.74bn
Numericable Group Cash		EUR 0.05bn
Total		EUR 11.70bn

Uses	Instrument Ccy	Euros
USD Escrow Account	USD 8.98bn	EUR 6.49bn
EUR Escrow Account	EUR 2.41bn	EUR 2.41bn
Old SFA Ypso France Financing		EUR 2.64bn
HY Make-Wholde		EUR 0.09bn
Transaction Fees		EUR 0.07bn
Total		EUR 11.70bn

**USD/EUR Closing Exchange Rate: 1.3827** 

Notes' Closing Date: 8 May 2014 Loans' Closing Date: 21 May 2014

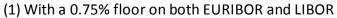




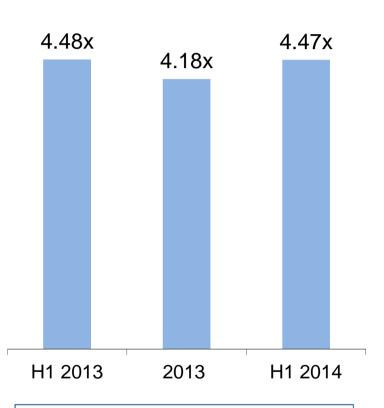
### **New Debt Capital Structure**

### USD/EUR 30 June 2014 Exchange Rate: 1.3690

€ Million	Maturity	Instrument Ccy Yield	Euros Yield (inc. Hedging)	Outstand. (Inst. Ccy)	Outstand. (Closing €)
Cash					
Cash				41	41
Cash on USD Escrow Acc.	Acquisition (	Closing or 30 Apı	ril 2015	8 966	6 485
Cash on EUR Escrow Acc.	Acquisition (	Closing or 30 Apı	ril 2015	2 409	2 409
<u>Debt</u>					
USD Notes 2019	May 2019	4.875%	4.354%	2 400	1 736
USD Notes 2022	May 2022	6.000%	5.147%	4 000	2 893
USD Notes 2024	May 2024	6.250%	5.383%	1 375	994
EUR Notes 2022	May 2022	5.375%	5.375%	1 000	1 000
EUR Notes 2024	May 2024	5.625%	5.625%	1 250	1 250
USD Term Loans	May 2020	L3M+3.75% (1)	E3M+4.21%	2 600	1 880
EUR Term Loans	May 2020	E3M+3.75% (1)	E3M+3.75%	1 900	1 900
Other debt (Mainly Leasing)					50
FX Effect (2)					10
Total debt					11 713
Net debt					2 779
Undrawn Facilities					
Revolving Credit Facility (3)					300



<sup>(2)</sup> EUR 65M positive on USD escrow account and EUR 75M negative on USD Debt



Average Cost of debt: 4.95%

Yearly Interests: EUR 575 M (fixed)

Average Maturity: 7.2 years



<sup>(3)</sup> Committed up-size to EUR 750 million at SFR's acquisition closing

## **A Comprehensive Hedging Strategy**

Instrument	Notional USD M / EUR M	USD Leg / EUR Leg	Maturity
USD Notes 2019	2 400 / 1 736	4.875% / 4.354%	5yrs
USD Notes 2022	4 000 / 2 893	6.0% / 5.147%	5 + 3 yrs (1)
USD Notes 2024	1 375 / 994	6.25% / 5.383%	5 + 3 yrs (1)
USD Loan	2 600 / 1 880	L+3.75% /E+4.211%	5yrs
Total	10 375 /7 503		

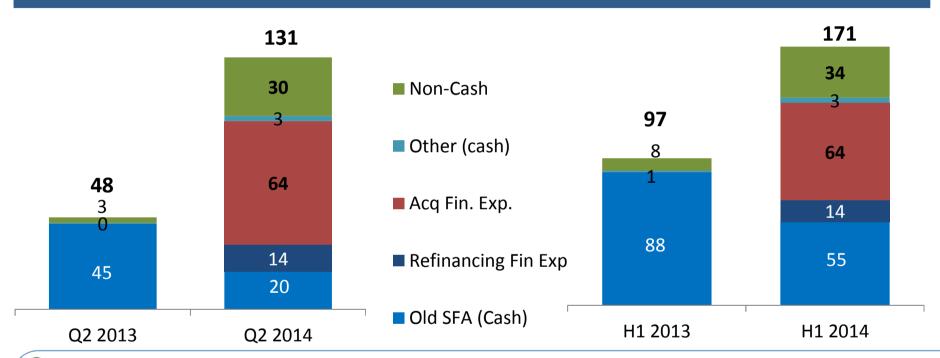
- Over the next 5 years, all debt payments (interests, coupon and principal) are swapped back into euros
- Initial exchange date is April 30 2015 to ensure SFR's cash price component in euros
- Hedging counterparties is a pool of international banks (> 15 institutions)
- All principals are hedged on a 5 years basis
- 2022 and 2024 Notes swaps are running over 8 years with a mandatory break close for banks hedging counterparties
- All-in euros yields are lower than USD yields (exc. floating instruments)
- IFRS accounted as cash-flow hedges





## **Financial Expenses**



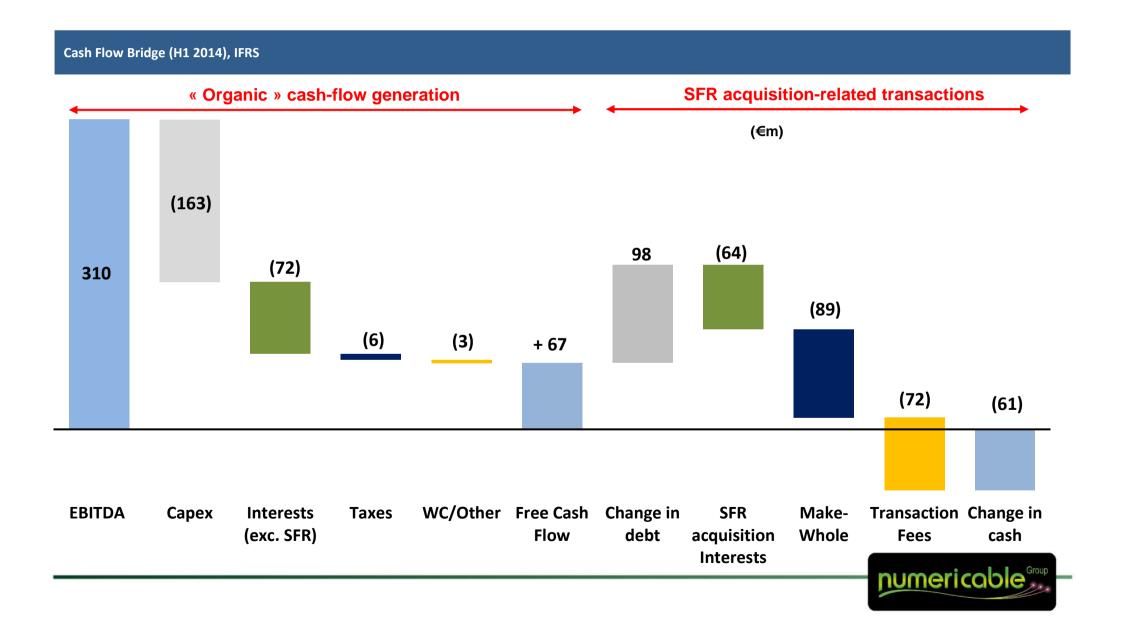


- Two exceptional elements are recorded in the H1 2014 Net Financial Results of the Group:
  - One cash: Eur 89 million: make-whole payment on old High Yield Notes (repaid at 126.4 and 118.4 respectively)
  - One non-cash: EUR 20 million: One-off old debt fees' capitalisation



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### **Cash Flow**





# Net income impacted by SFR's acquisition related costs

	EUR Million	H1 2013	H1 2014	
	EBIT	149.8	142.2	
	Financial Expenses	(97.1)	(82.0)	
SFR's acquisition related costs	Income Tax Expense	(5.5)	54.1	Interests incurred on SFR's
	Organic' Net Income	47.2	114.3	acquisition debt
	SFR's Acquisition Financial Expenses		(64.3)	Swap mark to market
	FX non-cash impact		(24.5)	Debt's principal
	Non-Recurring Financial Expenses		(108.9)	readjustment
	Net Income / (Loss)	47.2	(83.4)	HY make-whole
				Write-off of old debt     up-front fees
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### **Guidance**

- If Numericable Group obtains the approval from the Antitrust Authorities to combine with SFR in the expected timeframe, the annual guidance provided by Numericable Group for the 2014-2016 period would de facto become obsolete as SFR would be consolidated in the accounts of Numericable Group as of Q4 2014
- If the SFR transaction is not closed before the year end, the stand alone guidance for Numericable Group would remain valid





### Conclusion

- Accelerating Sales Momentum with Gross Adds up 16% in Q2
- SFR Combination Project on track with Closing of the transaction expected before the end of 2014
- **⊙SFR Debt Financing Completed** with €11.6 billion raised in Q2 2014





### **Questions & Answers**



